

Robotics Software Engineer

Interview Questions
and Answers

Core Concepts

This section focuses on fundamental principles and advanced concepts that an experienced developer should master.

1. Explain the key differences between ROS1 and ROS2 architecture, and when would you choose one over the other?

Key Architectural Differences:

- **Communication Protocol:** ROS1 uses TCPROS while ROS2 uses DDS (Data Distribution Service)
- **Real-time Support:** ROS2 has better real-time capabilities and QoS settings
- **Security:** ROS2 implements DDS Security, providing authentication and encryption

Selection Criteria:

- Choose ROS1 for: Legacy systems, simpler setups, when real-time isn't critical
- Choose ROS2 for: Production robots, real-time systems, multi-robot systems, security-critical applications

2. How would you implement a robust sensor fusion algorithm for simultaneous localization and mapping (SLAM)?

Key Components:

- **Extended Kalman Filter (EKF)** for state estimation
- **Loop Closure Detection** for map consistency
- **Multi-sensor Integration**

```
def sensor_fusion(lidar_data, imu_data, camera_data):
    state_estimate = initialize_state()
    covariance = initialize_covariance()

    state_pred = predict_state(state_estimate, imu_data)
    measurement = process_sensors(lidar_data, camera_data)

    return update_state(state_pred, measurement, covariance)
```

3. Describe your approach to implementing a real-time control system for a robotic arm with multiple degrees of freedom.

Implementation Strategy:

- **Forward/Inverse Kinematics** for position control
- **PID Control** for each joint
- **Trajectory Planning** with velocity and acceleration constraints

```
class JointController:
    def compute_control(self, desired_pos, current_pos, dt):
        error = desired_pos - current_pos
        self.integral += error * dt
        derivative = (error - self.prev_error) / dt
        return self.Kp*error + self.Ki*self.integral + self.Kd*derivative
```

4. How would you handle obstacle avoidance in a dynamic environment using ROS2?

Implementation Approach:

- **Dynamic Window Approach (DWA)** for local planning
- **Costmap Generation** from sensor data

- **TF2 Transformations** for coordinate frame management

```
def generate_velocity_commands(scan_data, goal_pose):
    costmap = update_costmap(scan_data)
    valid_velocities = compute_valid_velocities(costmap)
    optimal_vel = optimize_trajectory(valid_velocities, goal_pose)
    return optimal_vel
```

5. Explain your strategy for implementing efficient path planning algorithms in a warehouse robotics system.

Key Components:

- **A* Algorithm** for global planning
- **RRT** for complex spaces
- **Dynamic replanning** for moving obstacles

```
def warehouse_path_planner(start, goal, obstacles):
    graph = create_visibility_graph(obstacles)
    path = a_star_search(graph, start, goal)
    smoothed_path = path_smoothing(path)
    return time_parametrize(smoothed_path)
```

6. How would you implement a distributed multi-robot coordination system using ROS2?

System Architecture:

- **DDS Discovery** for robot communication
- **Consensus Algorithms** for task allocation
- **Distributed State Management**

```
class RobotCoordinator:
    def allocate_tasks(self, available_robots, tasks):
        task_priorities = compute_priorities(tasks)
        assignments = hungarian_algorithm(available_robots, tasks)
        return broadcast_assignments(assignments)
```

7. Describe your approach to implementing visual servoing for precise robotic manipulation.

Implementation Components:

- **Image Feature Extraction**
- **Visual Jacobian Computation**
- **Control Law Design**

```
def visual_servo_control(target_features, current_features):
    error = target_features - current_features
    visual_jacobian = compute_visual_jacobian(current_features)
    velocity = -lambda * np.linalg.pinv(visual_jacobian) @ error
    return velocity
```

8. How would you implement a robust state estimation system for a flying robot?

Key Components:

- **IMU Integration**
- **Visual-Inertial Odometry**
- **UKF/EKF Fusion**

```
class StateEstimator:
    def update_state(self, imu_data, visual_data):
        prediction = self.predict_state(imu_data)
        correction = self.correct_with_vision(visual_data)
        return self.ukf_update(prediction, correction)
```

9. Explain your approach to implementing force control for delicate manipulation tasks.

Implementation Strategy:

- **Impedance Control**
- **Force/Torque Sensor Integration**
- **Compliance Control**

```
def impedance_control(desired_force, measured_force, position):  
    force_error = desired_force - measured_force  
    virtual_position = position + K_inv * force_error  
    return compute_joint_torques(virtual_position)
```

10. How would you implement a behavior tree for complex robot task execution?

Implementation Approach:

- **Modular Node Design**
- **Fallback Mechanisms**
- **Parallel Execution**

```
class BehaviorTree:  
    def execute_task(self, task_context):  
        root_node = self.create_sequence_node([  
            self.create_condition_node('check_safety'),  
            self.create_action_node('execute_motion'),  
            self.create_fallback_node(['retry', 'abort'])])
```

Data Structures and Algorithms

Questions in this section test your understanding of how to work with and manipulate data efficiently.

1. How would you implement an LRU (Least Recently Used) Cache for a robotics system that needs to cache sensor data?

Key Implementation Points:

- Use a **HashMap** for $O(1)$ lookups and a **Doubly Linked List** to track usage order
- Maintain capacity constraint
- Move accessed items to front of list

```
class LRUCache {
    HashMap map;
    DoublyLinkedList dll;
    int capacity;

    public LRUCache(int capacity) {
        this.capacity = capacity;
        map = new HashMap<>();
        dll = new DoublyLinkedList();
    }
}
```

2. Explain how you would implement a priority queue for real-time task scheduling in a robotic system

Implementation Strategy:

- **Binary Heap** based implementation for $O(\log n)$ insertion and extraction
- Custom comparator for task priorities
- Thread-safe considerations

```
PriorityQueue taskQueue = new PriorityQueue<>((t1, t2) -> {
    if (t1.priority != t2.priority)
        return t2.priority - t1.priority;
    return t1.timestamp - t2.timestamp;
});
```

3. How would you design an efficient spatial data structure for collision detection between multiple robots?

Optimal Approach:

- Use **Octree** or **K-d tree** for 3D space partitioning
- $O(\log n)$ lookup time
- Dynamic updates for moving robots

```
class OctreeNode {
    BoundingBox bounds;
    List robots;
    OctreeNode[] children;

    public boolean intersects(BoundingBox other) {
        return bounds.overlaps(other);
    }
}
```

4. Implement an efficient algorithm for path finding considering multiple moving obstacles

Solution Components:

- **A* algorithm** with dynamic updates
- Time-space representation
- Priority queue for frontier exploration

```
public List findPath(Point start, Point goal, List obstacles) {
    PriorityQueue frontier = new PriorityQueue<>()
        (a, b) -> a.fScore - b.fScore);
    frontier.add(new Node(start, calculateHeuristic(start, goal)));
}
```

5. How would you implement a concurrent data structure for sharing sensor data between multiple robot components?

Implementation Details:

- Use **ConcurrentHashMap** for thread-safe operations
- Read-write locks for complex operations
- Atomic operations for updates

```
class SensorDataStore {
    private ConcurrentHashMap<> store;
    private ReadWriteLock rwLock = new ReentrantReadWriteLock();

    public void update(String sensorId, SensorData data) {
        store.compute(sensorId, (k, v) -> new AtomicReference<>(data));
    }
}
```

6. Describe how you would implement a ring buffer for real-time sensor data processing

Key Features:

- **Fixed-size circular buffer**
- Lock-free implementation
- Overflow handling

```
class RingBuffer {
    private final AtomicInteger writeIndex = new AtomicInteger(0);
    private final T[] buffer;
    private final int capacity;

    @SuppressWarnings("unchecked")
    public RingBuffer(int capacity) {
        this.capacity = capacity;
        this.buffer = (T[]) new Object[capacity];
    }
}
```

7. How would you implement a real-time motion planning algorithm using RRT (Rapidly-exploring Random Trees)?

Implementation Approach:

- **Tree-based exploration** of configuration space
- Random sampling with bias
- Collision checking

```
class RRTPlanner {
    private Node root;
    private List nodes = new ArrayList<>();

    public Node findNearestNode(Point point) {
        return nodes.stream()
            .min((a, b) -> Double.compare(a.distanceTo(point), b.distanceTo(point)))
            .get();
    }
}
```

8. Explain how you would implement a state machine for robot behavior control using the

Command pattern

Design Components:

- **State enumeration**
- Command interface
- State transitions

```
interface RobotCommand {  
    void execute();  
    void undo();  
}
```

```
class RobotStateMachine {  
    private State currentState;  
    private Map> stateCommands;  
}
```

9. How would you implement a real-time object tracking system using a spatial hash grid?

Implementation Details:

- **Grid-based partitioning**
- Constant-time lookups
- Dynamic updates

```
class SpatialHashGrid {  
    private Map> cells = new HashMap<>();  
    private final float cellSize;  
  
    public List getNearbyObjects(Vector2 position, float radius) {  
        int[] cellIds = getCellsInRadius(position, radius);  
        return getObjectsInCells(cellIds);  
    }  
}
```

10. Describe how you would implement a probabilistic occupancy grid for SLAM (Simultaneous Localization and Mapping)

Key Components:

- **2D/3D grid representation**
- Bayesian updates
- Memory-efficient storage

```
class OccupancyGrid {  
    private float[][] grid;  
    private final double logOddsHit = Math.log(0.7/0.3);  
    private final double logOddsMiss = Math.log(0.3/0.7);  
  
    public void updateCell(int x, int y, boolean isOccupied) {  
        grid[x][y] += isOccupied ? logOddsHit : logOddsMiss;  
    }  
}
```

System Design

These questions evaluate your ability to think about the bigger picture, including architecture, scalability, and performance.

1. How would you design a distributed robot control system for a warehouse automation fleet?

Key Components:

- **Central Control Server:** Manages task allocation, path planning, and fleet coordination
- **Robot Nodes:** Individual robots running ROS2 with local SLAM and navigation
- **Message Queue:** RabbitMQ/Redis for real-time communication
- **State Management:** Distributed state store (etcd) for robot positions and task status

Architecture Considerations:

- Use publish-subscribe for real-time updates
- Implement conflict resolution for path planning
- Handle network partitions gracefully
- Use heartbeat mechanism for robot health monitoring

2. Design a real-time obstacle avoidance system for multiple autonomous robots sharing a workspace.

System Components:

- **Local Perception:** LiDAR/camera fusion for immediate surroundings
- **Shared World Model:** Distributed map using octree-based representation
- **Velocity Obstacles:** Dynamic window approach for collision avoidance

Implementation Example:

```
def compute_safe_velocity(robot_state, obstacles):  
    velocity_window = generate_dynamic_window(robot_state)  
    safe_velocities = filter_collision_velocities(velocity_window, obstacles)  
    return optimize_trajectory(safe_velocities, goal)
```

3. How would you design a fault-tolerant robot perception pipeline?

Architecture:

- **Sensor Fusion:** Kalman filter for multi-sensor integration
- **Redundancy:** Multiple sensor types (LiDAR, cameras, IMU)
- **Health Monitoring:** Continuous sensor validation
- **Fallback Modes:** Degraded operation capabilities

Implementation Pattern:

```
class PerceptionPipeline:  
    def process_sensor_data(self, sensor_inputs):  
        validated_data = self.validate_inputs(sensor_inputs)  
        fused_state = self.sensor_fusion.update(validated_data)  
        return self.health_check(fused_state)
```

4. Design a scalable system for collecting and processing telemetry data from a fleet of robots.

System Design:

- **Data Collection:** gRPC streams for efficient transmission
- **Storage:** Time-series database (InfluxDB/TimescaleDB)
- **Processing Pipeline:** Apache Kafka for real-time analytics
- **Monitoring:** Prometheus/Grafana dashboards

Data Flow:

- Robot → Edge Buffer → Stream Processing → Storage
- Implement automatic data downsampling
- Use compression for historical data

5. How would you design a distributed SLAM system for multiple robots mapping an unknown environment?

Key Components:

- **Local SLAM:** Each robot maintains local pose graph
- **Map Fusion:** Distributed consensus for global map
- **Loop Closure:** Cross-robot loop detection

Implementation Approach:

```
class DistributedSLAM:
    def process_local_update(self, robot_id, local_map):
        global_update = self.merge_maps(local_map)
        self.broadcast_updates(global_update)
        return self.optimize_global_map()
```

6. Design a task allocation system for a heterogeneous robot fleet.

System Architecture:

- **Task Scheduler:** Priority-based task queue
- **Resource Manager:** Robot capability matching
- **Task Executor:** Distributed task handling

Algorithm Example:

```
def allocate_tasks(available_robots, pending_tasks):
    scored_pairs = [(r, t, score_match(r, t))
                    for r in available_robots
                    for t in pending_tasks]
    return optimize_allocation(scored_pairs)
```

7. How would you design a real-time motion planning system for collaborative robots?

Components:

- **Trajectory Generator:** Real-time interpolation
- **Collision Checker:** Fast proximity queries
- **Safety Monitor:** Dynamic safety zones

Implementation Pattern:

```
class CollaborativeMotionPlanner:
    def plan_motion(self, robot_state, human_pose):
        safe_zone = self.compute_safety_envelope(human_pose)
        trajectory = self.generate_trajectory(robot_state)
        return self.validate_safety(trajectory, safe_zone)
```

8. Design a system for managing software updates across a fleet of production robots.

Architecture Components:

- **Update Server:** Version management and distribution
- **Rollout Manager:** Staged deployment control
- **Health Monitor:** Update validation

- **Rollback System:** Automatic failure recovery

Update Flow:

- Canary deployment to test robots
- Progressive rollout with health checks
- Automatic rollback on failure detection

9. How would you design a distributed behavior tree execution engine for robot task coordination?

System Components:

- **Behavior Tree Engine:** Hierarchical task execution
- **State Synchronization:** Distributed state management
- **Recovery Handling:** Fault tolerance patterns

Implementation Example:

```
class DistributedBehaviorTree:  
    def execute_node(self, node_id, params):  
        state = self.sync_state.get_latest()  
        result = self.evaluate_node(node_id, state)  
        return self.propagate_results(result)
```

10. Design a system for collecting and analyzing robot failure data for predictive maintenance.

System Architecture:

- **Data Collection:** Sensor telemetry aggregation
- **Analysis Pipeline:** ML-based anomaly detection
- **Alert System:** Progressive notification levels

Implementation Pattern:

```
class PredictiveMaintenanceSystem:  
    def analyze_telemetry(self, robot_data):  
        features = self.extract_features(robot_data)  
        risk_score = self.anomaly_detector.predict(features)  
        return self.generate_maintenance_plan(risk_score)
```

Coding and Debugging

This section presents practical coding challenges and questions about debugging techniques.

1. How would you implement a basic PID controller in Python?

Key Components of PID Implementation:

- Proportional term: responds to immediate error
- Integral term: accounts for past errors
- Derivative term: predicts future errors

```
class PIDController:
    def __init__(self, kp, ki, kd):
        self.kp, self.ki, self.kd = kp, ki, kd
        self.prev_error = self.integral = 0
    def update(self, error, dt):
        self.integral += error * dt
        derivative = (error - self.prev_error) / dt
        output = self.kp*error + self.ki*self.integral + self.kd*derivative
        self.prev_error = error
        return output
```

2. Explain how you would implement obstacle avoidance using ROS nodes

Implementation Approach:

- Subscribe to laser scan/depth camera data
- Process point cloud information
- Publish velocity commands

```
def obstacle_callback(self, scan_msg):
    min_distance = min(scan_msg.ranges)
    if min_distance < SAFE_DISTANCE:
        velocity_msg = Twist()
        velocity_msg.linear.x = 0
        velocity_msg.angular.z = TURN_RATE
        self.cmd_vel_pub.publish(velocity_msg)
```

Note: This is a simplified version. Real implementations should consider robot kinematics and dynamic constraints.

3. How would you implement a simple path planning algorithm like A*?

A* Implementation Components:

- Priority queue for frontier
- Visited set tracking
- Heuristic function

```
def astar(start, goal, neighbors_fn, heuristic_fn):
    frontier = [(0, start)]
    came_from = {start: None}
    cost_so_far = {start: 0}
    while frontier:
        _, current = heapq.heappop(frontier)
        if current == goal: break
        for next in neighbors_fn(current):
            new_cost = cost_so_far[current] + 1
            if next not in cost_so_far or new_cost < cost_so_far[next]:
```

4. How would you implement a quaternion multiplication function?

Quaternion Multiplication:

- Handles rotation compositions
- Critical for 3D orientation tracking

```
def quaternion_multiply(q1, q2):
    w1, x1, y1, z1 = q1
    w2, x2, y2, z2 = q2
    return [w1*w2 - x1*x2 - y1*y2 - z1*z2,
            w1*x2 + x1*w2 + y1*z2 - z1*y2,
            w1*y2 - x1*z2 + y1*w2 + z1*x2,
            w1*z2 + x1*y2 - y1*x2 + z1*w2]
```

5. How would you implement a simple Kalman filter for robot localization?

Kalman Filter Components:

- Prediction step
- Update step
- State estimation

```
class KalmanFilter:
    def __init__(self, initial_state, initial_covariance):
        self.state = initial_state
        self.covariance = initial_covariance
    def predict(self, F, Q):
        self.state = F @ self.state
        self.covariance = F @ self.covariance @ F.T + Q
    def update(self, z, H, R):
        y = z - H @ self.state
```

6. How would you implement a basic SLAM algorithm?

SLAM Implementation Steps:

- Feature extraction
- Data association
- State estimation
- Map update

```
def slam_update(self, landmarks, observations):
    self.predict_robot_pose()
    for obs in observations:
        landmark_id = self.associate_data(obs)
        if landmark_id is None:
            self.add_new_landmark(obs)
        else:
            self.update_landmark(landmark_id, obs)
    self.update_map()
```

7. How would you implement a basic inverse kinematics solver?

Inverse Kinematics Implementation:

- Jacobian calculation
- Iterative solution
- Singularity handling

```
def inverse_kinematics(target_pos, current_joints):
    max_iter = 100
    while max_iter > 0:
        current_pos = forward_kinematics(current_joints)
        error = target_pos - current_pos
        if np.linalg.norm(error) < threshold:
            return current_joints
        J = calculate_jacobian(current_joints)
```

```
current_joints += np.linalg.pinv(J) @ error
```

8. How would you implement a trajectory generator for smooth robot motion?

Trajectory Generation Components:

- Velocity profiling
- Acceleration limits
- Time parameterization

```
def generate_trajectory(start, end, max_vel, max_acc):  
    distance = np.linalg.norm(end - start)  
    ramp_time = max_vel / max_acc  
    cruise_time = (distance - max_acc * ramp_time**2) / max_vel  
    timestamps = np.linspace(0, ramp_time + cruise_time, 100)  
    positions = [interpolate_position(t) for t in timestamps]
```

9. How would you implement a basic computer vision pipeline for object detection?

Vision Pipeline Components:

- Image preprocessing
- Feature extraction
- Object classification

```
def detect_objects(image):  
    preprocessed = cv2.GaussianBlur(image, (5,5), 0)  
    edges = cv2.Canny(preprocessed, 100, 200)  
    contours, _ = cv2.findContours(edges, cv2.RETR_EXTERNAL,  
                                  cv2.CHAIN_APPROX_SIMPLE)  
    objects = [classify_object(c) for c in contours if cv2.contourArea(c) > 100]  
    return objects
```

10. How would you implement a basic motion planning algorithm using RRT?

RRT Implementation Components:

- Random sampling
- Nearest neighbor search
- Collision checking

```
def build_rrt(start, goal, max_iterations):  
    tree = {start: None}  
    for _ in range(max_iterations):  
        random_point = sample_random_point()  
        nearest = find_nearest(tree, random_point)  
        new_point = extend_towards(nearest, random_point)  
        if not collision_check(nearest, new_point):  
            tree[new_point] = nearest
```

Behavioral Questions

These questions assess your soft skills, problem-solving approach, and how you work in a team.

1. Tell me about a challenging robotics software project you led and how you handled technical obstacles.

Situation: At my previous role, we needed to develop a navigation system for an autonomous warehouse robot fleet operating in dynamic environments.

Task: I was tasked with leading a team of 4 developers to implement a real-time path planning system that could handle multiple moving robots while avoiding collisions.

Action: I:

- Implemented a hierarchical planning architecture using ROS2
- Developed a custom A* variant for global planning
- Created a dynamic window approach for local obstacle avoidance
- Set up comprehensive simulation testing using Gazebo

Result: The system successfully deployed to 20 robots, reducing navigation failures by 85% and improving warehouse efficiency by 30%.

2. Describe a time when you had to make a difficult technical decision that impacted the entire robotics system.

Situation: Our robotics startup was experiencing significant latency issues in our multi-robot coordination system.

Task: I needed to evaluate whether to continue with our current ROS-based architecture or switch to a custom solution.

Action: I:

- Conducted thorough performance profiling
- Created prototypes of both approaches
- Organized architecture review meetings
- Prepared detailed cost-benefit analysis

Result: We chose to implement a hybrid solution, keeping ROS for high-level planning but developing a custom real-time communication layer. This reduced system latency by 70% while maintaining maintainability.

3. How do you handle disagreements with team members about technical approaches in robotics development?

Situation: During a crucial manipulator project, there was a strong disagreement about whether to use learning-based or traditional control approaches.

Task: As technical lead, I needed to resolve the conflict while maintaining team cohesion and technical excellence.

Action: I:

- Organized a structured technical debate
- Created evaluation criteria matrix
- Set up practical demonstrations of both approaches
- Facilitated data-driven discussions

Result: We successfully implemented a hybrid approach that combined traditional control with learning-based optimization, improving accuracy by 40% while maintaining system reliability.

4. Tell me about a time when you had to optimize a robotics system's performance under strict constraints.

Situation: Our medical robot's motion planning system wasn't meeting the required 100Hz update rate for safety certification.

Task: I needed to optimize the planning pipeline without compromising safety or accuracy.

Action: I:

- Profiled code using Intel VTune
- Implemented parallel processing for collision checking
- Optimized memory allocation patterns
- Developed custom pruning heuristics

Result: Achieved 150Hz update rate while reducing memory usage by 40%, enabling successful safety certification.

5. Describe a situation where you had to balance technical debt against delivery deadlines.

Situation: Our robotics perception stack accumulated significant technical debt due to rapid prototyping.

Task: I needed to improve code quality while maintaining feature delivery for an important client demo.

Action: I:

- Created technical debt inventory
- Prioritized critical refactoring tasks
- Implemented automated testing
- Established code review guidelines

Result: Successfully refactored 60% of critical components, reduced bugs by 50%, and still delivered the demo on time.

6. How do you approach mentoring junior robotics engineers while maintaining project momentum?

Situation: Our team expanded with three junior engineers during a critical phase of robot arm development.

Task: I needed to onboard and mentor new team members while keeping the project on schedule.

Action: I:

- Created structured learning paths
- Implemented pair programming sessions
- Developed practical exercises using ROS simulation
- Set up weekly knowledge sharing sessions

Result: New team members became productive within 6 weeks, contributing valuable features while maintaining our delivery schedule.

7. Tell me about a time when you had to handle a major system failure in production.

Situation: Multiple robots in our warehouse fleet suddenly stopped responding during peak operation hours.

Task: I needed to diagnose and resolve the issue while minimizing operational impact.

Action: I:

- Implemented emergency failsafe protocols
- Analyzed system logs and metrics
- Coordinated with operations team
- Developed and tested fix in staging

Result: Identified and fixed a network queue overflow issue within 2 hours, implemented monitoring to prevent recurrence, and documented incident response procedures.

8. Describe a situation where you had to adapt to rapidly changing requirements in a robotics project.

Situation: Client requirements for our collaborative robot system changed significantly mid-development due to new safety regulations.

Task: I needed to redesign our control architecture while preserving existing functionality.

Action: I:

- Created modular architecture design
- Implemented feature toggles
- Developed migration strategy
- Enhanced testing framework

Result: Successfully adapted the system to new requirements within 3 weeks, maintained 95% of existing functionality, and improved overall system flexibility.

9. How do you ensure knowledge sharing and documentation in complex robotics projects?

Situation: Our team struggled with knowledge silos and incomplete documentation in our multi-robot system.

Task: I needed to implement effective knowledge sharing practices without overwhelming the team.

Action: I:

- Established documentation templates
- Created architecture decision records
- Implemented regular tech talks
- Set up automated documentation generation

Result: Reduced onboarding time by 50%, improved cross-team collaboration, and created a sustainable documentation culture.

10. Tell me about a time when you had to advocate for a major technical change in your robotics system.

Situation: Our vision system was becoming unreliable due to outdated algorithms and hardware limitations.

Task: I needed to convince management to invest in a complete system upgrade.

Action: I:

- Gathered performance metrics
- Created cost-benefit analysis
- Developed proof-of-concept
- Presented migration strategy

Result: Successfully secured budget for upgrade, improved detection accuracy by 75%, and reduced processing time by 60%.

